



## Community Leadership and Libraries Committee

20<sup>th</sup> June 2022

**Title**

**CCTV programme – Revised Outline Business Case & Update on the Strategic Review**

**Report of**

Chair of the Community Leadership and Libraries Committee

**Wards**

All

**Status**

Public

**Urgent**

No

**Key**

Yes

**Enclosures**

Appendix 1: CCTV – Revised Outline Business Case  
Appendix 2: Chief Officer Decision – CCTV Maintenance 24.05.22  
Appendix 3: Chief Officer Decision – CCTV Control Room 14.03.22

**Officer Contact Details**

Clair Green, Executive Director, Assurance  
[Clair.Green@Barnet.gov.uk](mailto:Clair.Green@Barnet.gov.uk)  
Declan Khan, Assistant Director, Counter Fraud, Community Safety & Protection  
[Declan.Khan@Barnet.gov.uk](mailto:Declan.Khan@Barnet.gov.uk)

### Summary

This report provides the Revised Outline Business Case (OBC) setting out the findings of strategic review of Barnet's Community Safety CCTV requirements and an update on the progress of the CCTV programme.

### Officers Recommendations

1. To approve the Revised CCTV Outline Business Case (OBC), and to note the findings and progress of the strategic review of Barnet's Community Safety CCTV requirements undertaken and reported to this committee.
2. To approve delegated authority to the Executive Director, Assurance and the Executive Director, Children and Young People in consultation with the Committee Chair to approve further revisions to the Outline Business Case (OBC) prior to a Full Business Case (FBC). This will include further outcomes from the strategic review which require initiating in advance of the Full Business Case (FBC).

## 1. WHY THIS REPORT IS NEEDED

- 1.1 The Assurance Group has expanded its' remit to drive forward the corporate priority, taking responsibilities for additional enforcement, assurance and improvement responsibilities.
- 1.2 This report provides a detailed approach to Assurance Group's planned developments to ensure it delivers on the responsibility for additional enforcement, specifically CCTV. This report provides the detailed approach outlined in summary in the report to the Policy and Resources Committee in September 2021.
- 1.3 This report also includes the Library Service as part of a co-ordinated cross-services approach to the procurement of new CCTV service contracts for monitoring and maintenance.
- 1.4 On the 20<sup>th</sup> July 2021 the Policy and Resources committee approved the use of Strategic Community Infrastructure Levy (CIL) to contribute towards the Council's priority capital projects subject to the production and approval of required Business Cases through the appropriate governance and theme committees. An amount of £730,000 of capital expenditure for CCTV was approved.
- 1.5 On the 16<sup>th</sup> June 2021 the Policy and Resources Committee approved an increase in CCTV budget for the Community Safety Team as part of the Barnet Plan by £170,000 to fund increased CCTV staffing and operational coverage as part of the Barnet Plan initiatives.
- 1.6 On the 6<sup>th</sup> October 2021 the Communities Leadership and Libraries Committee:
  - 1.6.1 Approved the CCTV Outline Business Case (OBC) and start the procurement process for a CCTV monitoring and maintenance services contract for the Community Safety Team and Library Service, and new CCTV technology procurement for the Community Safety Team, as per the Procurement Forward Plan
  - 1.6.2 Noted that a strategic review of Barnet's Community Safety CCTV requirements will be undertaken and reported to CLLC for review as part of a Full Business Case (FBC).
  - 1.6.3 Approved delegated authority to the Executive Director, Assurance and the Executive Director, Children and Young People in consultation with the Committee Chair to approve a revised OBC prior to an FBC. This will include outcomes from the strategic review which require initiating in advance of the FBC
  - 1.6.4 Approved the proposed Member consultation and engagement model set out in section 5.9 (and OBC) which details the principles and processes to consult with Members on both the Community Safety strategic review and the decision-making process for future Community Safety CCTV deployment.
- 1.7 On the 9<sup>th</sup> December 2021 the Policy and Resources Committee approved the addition of £730,000 of CIL funding to the Capital Programme for CCTV investment.
- 1.8 This report presents the Revised Outline Business Case to the Community Leadership & Libraries Committee for approval (see appendix 1). This report asks the committee to note

the findings of Barnet's strategic review of community safety CCTV requirements and note that there will be further findings as the review concludes and a Full Business Case is presented to Committee for review and approval.

- 1.9 On the 14<sup>th</sup> March 2022 a Chief Officer Decision (Appendix 3) was taken to approve the procurement to construct the new CCTV control room in Colindale Civic Centre in line with the approved Outline Business Case (OBC).
- 1.10 The Procurement Forward Plan 2022-2023 includes the procurement of new CCTV maintenance and service contracts. The new contracts are required to come into effect once the extended contract terms come to an end in August 2022. The procurement for the CCTV monitoring service contract is underway and delegated authority is requested to make a decision on the award of a new contract to commence after the current contract ends on 31<sup>st</sup> August. The CCTV maintenance contract for Community Safety ended on the 31<sup>st</sup> May 2021 and a Chief Officer Decision (Appendix 2) taken to award a short-term maintenance contract to a new supplier.
- 1.11 The procurement process for an integrated CCTV technology and maintenance contract has started and expected to complete after the conclusion of the current CCTV maintenance contracts on the 31<sup>st</sup> August 2022. The short-term CCTV maintenance contract is expected to be extended for the Community Safety team, and to include the Library Service. The Full Business Case (FBC) will include a procurement recommendation for an integrated CCTV technology and maintenance contract for the committee to review and approve.
- 1.12 This report also requests approval for delegated authority to the Executive Director, Assurance and the Executive Director, Children and Young People in consultation with the Committee Chair to approve a further revised Outline Business Case (OBC) prior to a Full Business Case (FBC). This will include further outcomes from the strategic review which require initiating in advance of the Full Business Case (FBC). The strategic review will provide further information which will require decisions prior to the Full Business Case (FBC). For example:
  - 1.12.1 A decision to award a CCTV monitoring service contract after the current contract expires on the 31<sup>st</sup> August 2022
  - 1.12.2 A decision to extend the short-term CCTV maintenance contract after the current contract expires on the 31<sup>st</sup> August 2022, and to include the Library Service, until the procurement process completes and a new contract is awarded
  - 1.12.3 Other outcomes from the strategic review which are reflected in a further revised Outline Business Case (OBC) which require decisions prior to the Full Business Case (FBC)

## **2. REASONS FOR RECOMMENDATIONS**

- 2.1 To detail the approach to assess the Barnet CCTV strategic requirements for the Community Safety Team and Library Service, the re-procurement of CCTV services and the procurement of new CCTV technology.

## **3. ALTERNATIVE OPTIONS CONSIDERED AND NOT RECOMMENDED**

- 3.1 None. The current contract with OCS Group UK Ltd has expired and been extended beyond the approved extension period. A new procurement is therefore required to ensure

that the Council has a robust CCTV system that meets current and future requirements and is compliant with the Contract Procedure Rules

- 3.2 The current Community Safety CCTV technology is end-of-life (over 7 years old) and requires replacement through this procurement process.
- 3.3 A strategic review of Barnet's Community Safety CCTV requirements needs to be undertaken to inform the procurement process.

#### **4. POST DECISION IMPLEMENTATION**

- 4.1 The procurement process will continue.
- 4.2 The strategic review will continue, and a further revised Outline Business Case (OBC) will be produced and outcomes from the strategic review which require initiating in advance of the Full Business Case (FBC) will be reviewed and approved by the delegated authority to the Executive Director, Assurance in consultation with the Committee Chair.
- 4.3 A Full Business Case (FBC) will be brought back to this committee to review the progress of the revised Outline Business Case (OBC), the recommendations of the strategic review and the evaluation of the tenders through the procurement process with a recommendation for a contract award for new integrated CCTV technology and maintenance service contract.

#### **5. IMPLICATIONS OF DECISION**

##### **5.1 Corporate Priorities and Performance**

- 5.1.1 Following the May 5<sup>th</sup> Elections, the council has a new Labour administration. On the 24<sup>th</sup> May 2022 Annual Council appointed a new Leader of the Council. The Leader and the new administration have set out the priorities including – Investing in community safety hubs, more CCTV, better lighting, focus on safety for women and girls and performing community safety audits.
- 5.1.2 The programme will contribute these priorities, specifically the commitment for the use of CCTV in addressing issues such as anti-social behaviour, youth offending, environmental crime and working with partners such as the Metropolitan Police. A strategic review of Barnet Community Safety CCTV requirements will feed into the procurement process.

##### **5.2 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)**

- 5.2.1 The procurement was included in the 2022/23 Procurement Forward Plan as item number 83 – Community Safety CCTV Monitoring Services - £4m and item number 316 – CCTV monitoring and maintenance (Libraries) - £550,000.
- 5.2.2 The Library Service are only involved in the procurement of new CCTV service contracts for monitoring and maintenance and that these are funded from the existing service revenue budget.
- 5.2.3 On the 9<sup>th</sup> December 2021 the Policy and Resources Committee approved the addition of

£730,000 of CIL funding to the Capital Programme for CCTV investment.

- 5.2.4 Section 106 (s106) capital expenditure of £52,762 for CCTV has been approved as part of the budget.
- 5.2.5 On the 16<sup>th</sup> June 2021 the Policy and Resources committee approved an increase in CCTV budget for the Community Safety Team as part of the Barnet Plan by £170,000 to fund increased CCTV staffing and operational coverage as part of the Barnet Plan initiatives.
- 5.2.6 The committee are asked to note that the Revised Outline Business Case presents capital and revenue estimate ranges. The ranges differ depending on the final technical solution selected during the procurement of the CCTV technology contract.

5.2.7 The Revised Outline Business Case financials are presented in the table below (for Community Safety) with Range A and Range B for which the differentiating factor is the extent of deploying fibre versus wireless transmission as the technical solution in the operating model. This range has an impact on both the capital costs of the project and the ongoing revenue costs of the Community Safety service. The determination and refinement of this technical solution and the impact on the cost model and delivery timelines will be provided during the procurement of the CCTV integrator and working with BT Openreach. This will inform the Full Business Case. Please note that the capital funding requirement for the project does not include the £0.8m of grant funding provided by the West London Alliance Fibre West project which will provide for the installation of fibre to all current CCTV and Library sites.

	<b>Range A</b> <i>HYBRID MODEL</i> <i>Fibre/Wireless – Fixed Sites (Ratio 55/45)</i> <i>4/5G – Mobile Sites</i>		<b>Range B</b> <i>HYBRID MODEL</i> <i>Full Fibre – Fixed sites</i> <i>4/5G – Mobile sites</i>		
	Capital £'000	Revenue £'000	Capital £'000	Revenue £'000	Notes
Budget FY 21/22	782	490	782	490	<b>£170 revenue increase agreed to CCTV budget at P&amp;R in July-21</b>
<b>Agreed Budget for 22/23 (A)</b>	<b>782</b>	<b>660</b>	<b>782</b>	<b>660</b>	<b>Capital Programme:</b> CIL funding £730k and s106 funding £52k = Total £782k <b>MTFS Revenue budget 22/23:</b> Community Safety CCTV £660k
<i>Budget increase</i>		<b>170</b>		<b>170</b>	<i>Budget increase agreed at P&amp;R July-21 FY 21/22</i>
<b>Additional Funding (B+C)</b>	<b>1,836</b>	<b>190</b>	<b>1,633</b>	<b>301</b>	<b>Capital Programme – additional CIL requirement</b> <b>MTFS – additional revenue budget required</b>
<b>FY 2022-23 – Additional (B)</b>	<b>1,051</b>	<b>133</b>	<b>909</b>	<b>211</b>	Profile Assumption - 70% FY 22/23 & 30% FY 23/24
<b>FY 2023-24 – Additional (C)</b>	<b>785</b>	<b>57</b>	<b>724</b>	<b>90</b>	Profile Assumption - 70% FY 22/23 & 30% FY 23/24
<b>Total Budget (A+B+C)</b>	<b>2,618</b>	<b>850</b>	<b>2,415</b>	<b>961</b>	

5.2.8 The Revised Outline Business Case has reviewed the opportunities to reduce the additional revenue costs in the model. There are cost savings and revenue identified and further opportunities to be reviewed. The projected revenue costs after 4-5 years are presented in the table below:

	Range A (minimum) <i>HYBRID MODEL</i> <i>Fibre/Wireless – Fixed Sites (Ratio 55/45)</i> <i>4/5G – Mobile Sites</i>		Range B (maximum) <i>HYBRID MODEL</i> <i>Full Fibre – Fixed sites</i> <i>4/5G – Mobile sites</i>		
	No. of Connections	Revenue £'000	No. of Connections	Revenue £'000	
Mobile camera backhaul - 4G / 5G package	20	10	20	10	4/5G data costs
Server Analytics – software licence	-	26	-	26	Software licence costs
Fibre Line Rental - current CCTV sites	70	81	127	147	Current fixed sites (included in Fibre West tender)
Fibre Line Rental - additional CCTV sites	49	73	98	118	Additional fixed sites (Range A assumes 50% fibre)
<b>Additional Revenue Costs</b>		<b>190</b>		<b>301</b>	
Avoidance of future capital expenditure for wireless equipment				(67)	Wireless equipment requires replacement regularly
Maintenance Saving (if no wireless network)				(20)	Annual revenue saving on maintenance contract
Potential Savings – 'Smart Pole' Business Case		TBC		TBC	Opportunity for savings through sharing of poles for smart parking, highways cameras, advertising...etc
Future Revenue - 5G Small Cells		(15)		(30)	Assumed 50-100 sites with 5G small cells at £300pa
Fly-tipping reduction & enforcement		TBC		TBC	Opportunity for savings through CCTV to save on cost of clean-up and enforcement revenue
Future saving via sharing of fibre connections (install own ducts in Finchley Central, Burnt Oak, and Golders Green Town Centres)				(17)	Assumed up to 15 sites could share fibre connection if ducting installed as part of TC public realm scheme
<b>Additional Revenue Costs after 4-5 years</b>		<b>175</b>		<b>167</b>	

### 5.3 Legal and Constitutional References

5.3.1 CCTV sits within 'Community Safety' in Barnet's Constitution, which is included in the Terms of Reference of CLLC: [Article 8 – Regulatory and other committees \(moderngov.co.uk\)](https://www.moderngov.co.uk/Article/8-Regulatory-and-other-committees).

### 5.4 Insight

5.4.1 A specialist CCTV consultant has been engaged to assist with the strategic review and the procurement process (Global MCS).

5.4.2 As part of the strategic review the Community Safety insight and data analytics team have been engaged to produce an analysis of reported issues and crimes. This analysis has informed the Revised Outline Business Case, and a detailed borough map of proposed additional locations for Community Safety CCTV deployment has been provided.

### 5.5 Social Value

5.5.1 The procurement will contain evaluation criteria requiring weighting of 10% Social Value which is the standard Barnet criteria. The project is also engaging with the Barnet Business Skills and Employment service to look at opportunities for social value.

### 5.6 Risk Management

5.6.1 Full governance is in place to review and approve this project, and the Barnet Project Management methodology and Capital Delivery project procedures will be utilised.

5.6.2 The project is also using the approved Barnet Risk Management Framework to identify, analyse and respond to project risks.

5.6.3 The following table is a summary of the most significant project risks:

Risk Description	Impact	L/hood	Score	Risk Response
<b>Delivery Risk</b> – component supply chain. The delivery of the control room and camera estate may be compromised by supply timelines for component availability impacted by global supply chains. This has an issue during the design and prototyping phase.	4	3	12	<b>TREAT</b> It is critical to complete the procurement of the CCTV integrator and start working to plan the delivery in detail to establish what can be delivered in FY 22-23 and FY 23-24. CCTV Management then can establish if interim CCTV deployment can be implemented by extending the rapid deployment strategy and further tactical fixes to the current infrastructure
<b>Delivery Risk – milestone planning</b> The high-level milestones have been estimated and cannot be validated until the CCTV contractor is appointed and the	4	3	12	<b>TREAT</b> It is critical to complete the procurement of the CCTV integrator and start working to plan the delivery in detail to establish what can be delivered in FY 22-23 and FY 23-24.

integration is planned. There is a significant risk that the delivery milestones may stretch into 2024.				
<p><b><u>Cost Estimates</u></b></p> <p>The procurement process has not started, and the costs are based on estimates which need to be validated through the procurement. The costs need to be validated contractually and to Full Business Case.</p>	4	3	12	<p><b><u>TREAT</u></b></p> <p><b>Estimating Process</b> – the estimates are based on detailed supplier costs for materials, time and components likely to be used in the installation. A bottom-up process has been used where available to build the cost model.</p> <p><b>Contingency</b> – a risk contingency has been budgeted for to review cost variances during the procurement and installation phases.</p> <p><b>This risk will be reduced by the completion of procurement and the Full Business Case for review and approval.</b></p>
<p><b><u>Business Operational Risk</u></b></p> <p>The Community Safety team continues to operate the existing control rooms and equipment until the new control room is operational. This prolongs the use of the degraded camera estate and the monthly revenue cost to operate at Enfield.</p>	4	3	12	<p><b><u>TREAT</u></b></p> <p><b>Interim repairs</b>– a new contractor (DSSL) has been procured on a short-term contract to effect repairs and maintenance to improve the number of cameras operational.</p> <p><b>Rapid deployment strategy</b> – mobile cameras (4/5G and solar) are being tested to develop an additional mobile camera inventory to deploy.</p>
<p><b><u>Transmission Design – Fibre / Hybrid mix</u></b></p> <p>There are a number of requirements to balance in the design of the transmission network: ensuring cost efficiency, transmission non-failure, taking advantage of the opportunities fibre connectivity presents for smart cities and using the fibre network provided by the fibre west project. There is a risk compromising one or more of these if the design is not agreed with stakeholders.</p>	4	3	12	<p><b><u>TREAT</u></b></p> <p>The appropriate mix of a hybrid model using fibre, wireless and 4/5G has been reviewed in the business case and a preference for full fibre for fixed sites is the preferred approach. This will be validated during the final designs as fibre is deployed by Openreach and the CCTV integrator designs the network.</p>
<p>Analytics – Data Protection Requirements</p> <p>Compliance with Data Protection principles and Regulations and ensuring the Councils Information Management team have reviewed and signed off on the use of analytics will inform if and</p>	4	3	12	<p><b><u>TREAT</u></b></p> <p>The programme is engaging with the Information Management team to review the use of analytics.</p>

how the preferred analytics requirements are procured and when.				
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## 5.7 Equalities and Diversity

5.7.1 The Equality Act 2010 outlines the provisions of the Public Sector Equalities Duty which requires Public Bodies to have due regard to the need to:

- a. Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Equality Act 2010.
- b. Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it.
- c. Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

5.7.2 Relevant protected characteristics are: age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex, sexual orientation.

5.7.3 The broad purpose of this duty is to integrate considerations of equality into day-to-day business and keep them under review in decision making, the design policies and the delivery of services.

## 5.8 Corporate Parenting

5.8.1 In 2016 the government developed a set of corporate parenting principles. These are:

- to act in the best interests, and promote the physical and mental health and well-being, of those children and young people.
- to encourage those children and young people to express their views, wishes and feelings.
- to consider the views, wishes and feelings of those children and young people.
- to help those children and young people gain access to, and make the best use of, services provided by the local authority and its relevant partners.
- to promote high aspirations, and seek to secure the best outcomes, for those children and young people.
- for those children and young people to be safe, and for stability in their home lives, relationships and education or work
- to prepare those children and young people for adulthood and independent living

5.8.2 The library service supports these principles by providing a wide range of resources, services and activities for all children and young people in Barnet as well as specialist library cards for practitioners such as foster carers and social workers. The provision of a new CCTV monitoring and maintenance contract for the service will ensure that this work can continue uninterrupted throughout all opening hours.

## 5.9 Consultation and Engagement

5.9.1 The Community Safety Team has consulted with the Metropolitan Police during the strategic review, specifically on the Community Safety CCTV provision. In December 2021 Community Safety officers and Metropolitan Police officers visited and reviewed sites identified as 'hot-spots' in the borough. This has informed the process for the identification of additional CCTV fixed sites in the borough.

5.9.2 The Committee approved the Member consultation and engagement model on the 6<sup>th</sup> October 2021. Member consultation was held during November 2021 and provided Members with:

- an overview of the CCTV project and its objectives, specifically the objectives of the strategic review
- maps reporting a Borough analysis of crime hotspots and the current Community Safety CCTV camera estate, and a set of proposed locations for review of Community Safety CCTV deployment (using the proposed principles)
- the approved process for Members to raise Community Safety issues which may result in the deployment of additional Community Safety CCTV

5.9.3 The approved Members process to raised Community Safety issues is as follows: The following guiding principles are used:

<b>CCTV Deployment Guiding Principles</b>	
<b>Principle</b>	<b>Summary</b>
<b>Camera Operational Requirement is justified</b>	These must be evidence-based and intelligence-led linked to location and surveillance objectives (using crime statistics and incident reporting). There will be a risk assessment undertaken of the site. Photos of the proposed specific location with CCTV camera marked where it will be sited are required for this
<b>Camera Primary view and purpose is defined</b>	Detailed account of the views captured by the camera is required (street and building descriptions).
<b>Surveillance Objectives: the camera must meet the requirements of the Surveillance Camera Code of Practice 2013 and the Protection of Freedoms Act 2012</b>	A relevant authority must follow has duty statute and guidance in the code when it considers the future deployment or continued deployment of surveillance camera systems to observe public places may be appropriate. For example: <ul style="list-style-type: none"> <li>•Prevention and detection of crime and ASB</li> <li>•Apprehension and prosecution of offenders</li> <li>•Gathering evidence to support judicial proceedings</li> </ul>
<b>Privacy Risks: the camera must meet the requirements for GDPR and the Data Protection Act 2018</b>	Large scale, systematic monitoring of public areas by CCTV is considered 'high risk processing' in GDPR and Data Protection Act 2018. All processing must be fully justified and assessed for any risks to the privacy of those affected. Appropriate mitigation measures must be applied, as necessary. Transparency and accountability when using CCTV in public space is paramount.
<b>The CCTV Camera must be able to be installed appropriately and in a cost effective manner</b>	The assessment of requirements must include: <ul style="list-style-type: none"> <li>- Mounting</li> <li>- Power supply</li> <li>- Transmission type (e.g. Wireless)</li> <li>- Wayleaves (if required)</li> <li>- CCTV signage</li> <li>- Camera Type &amp; suitability for the location</li> <li>- Recording Time &amp; Retention Period</li> <li>- Estimated detailed cost for each element of the installation is required</li> </ul>
<b>The CCTV camera must be able to connect to the CCTV control room (unless there are exceptional circumstances)</b>	The CCTV camera is required to be connected to the network to provide 24/7 monitoring where response can be provided in real-time. Stand-alone cameras are not connected to the network and therefore not monitored in the control room. They are reviewed periodically 'after-the-fact' and require resource to retrieve and view the images. A stand-alone camera should only be considered as an immediate response (redeployment of an existing asset) and as a temporary solution.

## The process for Members to raise Community Safety issues

The Community Safety Team have structured their organisation to align with the Area Committee structure and within that the Wards through the allocation of Ward Officers and Team Leaders (aligned by Area Committee).

Members follow the proposed process in the table below:

Process	Responsible	Recipient	Description	Timing
<b>Issue Raised</b>	Member	Community Safety Officer & Area Committee Lead	Member provides description of the issue, location and concerns they consider require officer review	No constraint
<b>Issue Investigation</b>	Community Safety Team (CST)	Member	- CST undertake an evidence-based and intelligence-led review of the issue using the principles defined - CST will assess if and to what extent an issue exists and will determine a risk rating for the location - CST will assess if the issue requires an intervention, and the appropriate response from the enforcement portfolio (e.g. CCTV, uniformed patrol, increased lighting, access review)	Agreed with the Member
<b>Recommendation</b>	Community Safety Team (CST)	Member	- CST will recommend the appropriate response based on the investigation	At the end of the agreed review period (above)
<b>CCTV Recommendations</b>	Community Safety Team (CST)	Member	- If CCTV is a recommended option, CST will identify the appropriate camera deployment option and the costs	At the end of the agreed review period (above)
<b>Funding</b>	Member	Area Committee	- CST will assist the Member to draft a Members item with the CCTV proposal and provide required support to the Area Committee for CIL Funding (along with the AC Lead Officer) - Area Committee make the decision on funding	Area Committee Meeting Deadlines
<b>Implementation</b>	Community Safety Team (CST)	Area Committee	- Approved Area Committee CCTV schemes are incorporated into the works programme for delivery - Implementation updates and completion are reported back to the Area Committee and the Member	According to delivery timelines

### 5.10 Environmental Impact

5.10.1 There are no direct environmental implications from noting the recommendations. Implementing the recommendations in the report will lead to a positive impact on the Council's carbon and ecology impact, or at least it is neutral.

## 6. BACKGROUND PAPERS

- 6.1 Policy & Resources Committee, 20 July 2021, Strategic Community Infrastructure Levy (CIL) Allocations: [Agenda for Policy and Resources Committee on Tuesday 20th July, 2021, 7.00 pm \(moderngov.co.uk\)](#) Approved the proposed use of Strategic CIL to contribute towards the following capital projects subject to the production and approval of required Business Cases through appropriate project governance.
- 6.2 Policy & Resources Committee, 8 December 2020, Annual Procurement Forward Plan 2021/22: [Agenda for Policy and Resources Committee on Tuesday 8th December, 2020, 6.00 pm \(moderngov.co.uk\)](#)
- 6.3 Decision of the Executive Director for Assurance, CCTV Contract Governance, 30 July 2021: [Decision - Extension of CCTV Contract \(moderngov.co.uk\)](#)
- 6.4 Policy and Resources Committee 16 June 2021, Business Planning 2022-26: [Agenda for Policy and Resources Committee on Wednesday 16th June, 2021, 7.00 pm | Barnet Council \(moderngov.co.uk\)](#) Approved the Community Safety CCTV budget increase
- 6.5 Community Leadership and Libraries Committee 6 October 2021, CCTV strategic review & procurement of new service contract: [Agenda for Community Leadership and Libraries Committee on Wednesday 6th October, 2021, 7.00 pm | Barnet Council \(moderngov.co.uk\)](#)
- 6.6 Policy and Resources Committee 9 December 2021, Business Planning (Budget 2022/23, Medium Term Financial Strategy 2022-26) and Budget Management 2021/22 [Agenda for Policy and Resources Committee on Thursday 9th December, 2021, 7.00 pm | Barnet Council \(moderngov.co.uk\)](#)
- 6.7 Policy and Resources Committee 9 December 2021, Annual Procurement Forward Plan (APFP) 2022/2023 [Agenda for Policy and Resources Committee on Thursday 9th December, 2021, 7.00 pm | Barnet Council \(moderngov.co.uk\)](#)
- 6.8 Annual Council 24 May 2022, Appointment of the Leader [Agenda for Annual Council on Tuesday 24th May, 2022, 7.00 pm | Barnet Council \(moderngov.co.uk\)](#)

